**Measuring and scoring risk**

**PROBABILITY**

|  |  |  |  |
| --- | --- | --- | --- |
| **Rating** | **Descriptor** | **Description** | **Probability [%]** |
| 5 (Red) | Highly likely | Risk considered highly likely to occur in the next 12 month period | 81 – 100% |
| 4 (Amber) | Likely | Risk considered likely to occur in the next 12 month period | 61 – 80% |
| 3 (Amber) | Probable | Risk considered probable to occur in the next 12 month period | 41 – 60% |
| 2 (Yellow) | Unlikely | Risk considered unlikely to occur in the next 12 month period | 21 – 40% |
| 1 (Green) | Remote | Risk considered remote to occur in the next 12 month period | 0 – 20% |

**User Note: Adjust the table below to reflect what is relevant and appropriate to your organisation:**

**IMPACT**

|  |  |  |  |
| --- | --- | --- | --- |
| **Rating** | **Financial** | **People/Customer** | **Reputational** |
| 5 (Red) | Financial loss in  excess of £250k | * Fatality to customer or employee * Significant detriment to customers (financial, distress) | * National negative media coverage * Long term (>1yr) brand damage * Significant change in stakeholder   confidence   * Significant loss of market share |
| 4 (Amber) | Financial loss  £100k and £250k | * Significant injury to customer or employee * Moderate detriment to customers | * Regional negative media coverage * Medium term (6mth-1yr) brand damage * Moderate change in stakeholder confidence * Moderate loss of market share |
| 3 (Amber) | Financial loss  £50k and £100k | * Moderate injury to customer or employee * Some detriment to customers | * Short term (<6mth) devaluation of brand * Minor change in stakeholder confidence * Minor loss of market share |
| 2 (Yellow) | Financial loss  £10k and £50k | * Minor injury to customer or employee * Minor detriment to   customers | * Minor devaluation of brand * Small change in stakeholder confidence |
| 1 (Green) | Financial loss less than £10k | * Slight detriment to customers | * Very slight devaluation of brand * Very slight impact on market share |